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Population Health and Value-Based Care The UVMHN Medical Group Perspective

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THE
University of Vermont
HEALTH NETWORK
Medical Group

Environment

- The University of Vermont Health Network is the dominant delivery system in Vermont and northeastern New York
 - Has one of two academic medical centers in the larger region
- Vermont has a Federal waiver for an all payer ACO model that is being phased-in over the next few years
 - Test of an alternative delivery model in which the most significant Vermont payers incentivize health care value and quality, with a focus on health outcomes, under the same payment structure for the majority of providers throughout the state's care delivery system
 - Voluntary model, with a target of reaching 70% of all Vermont insured residents by 2022, including 90% of Vermont Medicare beneficiaries
- The UVM Health Network is an owner of OneCare Vermont, a statewide Accountable Care Organization (ACO) working with Medicare (Next Generation Model), Vermont Medicaid, Commercial and Self-Funded insurance programs to improve the health of Vermont
 - OneCare is the dominant ACO for the all-payer model with the majority of attributed lives
 - OneCare also operates an ACO in the Northeastern region of New York

Importance to Medical Group

- The majority of lives attributed to OneCare belong to the UVMHN
- It is critical that OneCare, UVMHN and the Medical Group are successful in value-based care and population health
- While the early results under the all-payer model are positive, it is not clear that they result from a significant change in the care delivery model
- OneCare is still building the infrastructure to support this important work, but cannot yet produce the data required to manage risk
- The Medical Group has done significant work in “transforming” primary care and building an integrated network, but much work remains to be done
 - Access remains a major problem
- There is not a clear strategy for transforming care and the current model is driven more by the hospitals than the Medical Group

Future Work

- The Medical Group must resolve significant access problems across the Network, especially in primary care
- Working with OneCare, the Medical Group needs to make certain that the right infrastructure is under development
- The Medical Group is taking the lead in a strategic engagement to identify a longer-term strategy to succeed under population health and value-based care
 - All potential options are on the table, including a carve-out with OneCare for Medical Group attributed lives and implementation of a Medicare Advantage Plan

Success requires physician engagement and “ownership”